





中國移動有限公司 China Mobile Limited www.chinamobileItd.com



# **2013 Annual Results**

# China Mobile Limited 20 March 2014





### Agenda









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### **Overall Results for 2013**

## **Highlights**



Data Business       from telecommunications services         Breakthrough in Device Sales       TD-SCDMA handsets sold 150 million, of which >95% smartphones         Lead Development in 4G Commercialization       TD-LTE commercialized in 16 cities in 2013, as of month-end February 2014 customers reached 1.34 million	Leading Performance amongst Peers	<ul> <li>Operating revenue RMB630.2 billion, revenue from telecommunications services RMB590.8 billion, net profit margin at 19.3%</li> <li>Customers over 760 million, market share 62.1%, 3G customers over 190 million</li> </ul>
Device Sales       ID-SCDMA handsets sold 150 million, of which >95% smartphones         Lead Development in 4G Commercialization       ID-LTE commercialized in 16 cities in 2013, as of month-end February 2014 customers reached 1.34 million	Achievements of	
in 4G Commercialization		TD-SCDMA handsets sold 150 million, of which >95% smartphones
	in 4G	
Create Shareholder Value 2013 full year dividend HK\$3.311 per share, 2014 planned dividend payout ratio 43%		

### **Operating Performance**



	2012	2013	Change
Operating Revenue (RMB Billion)	581.835	630.177	8.3%
of which: Revenue from Telecommunications Services (RMB Billion)	560.413	590.811	5.4%
EBITDA (RMB Billion)	253.646	240.426	-5.2%
EBITDA Margin	43.6%	38.2%	-5.4 ppt
EBITDA Margin*	45.3%	40.7%	-4.6 ppt
Net Profit (RMB Billion)	129.274	121.692	-5.9%
Net Profit Margin	22.2%	19.3%	-2.9 ppt
Net Profit Margin*	23.1%	20.6%	-2.5 ppt
Basic Earnings per Share (RMB)	6.43	6.05	-5.9%

Note: Prior to 2013, the sales of products were incidental to the Group's telecommunications services. In 2013, the Group's sales of products have become more than incidental as a result of business development and accordingly, the Group presents the revenue from sales of products and related cost of products sold separately and the comparative figures have been presented on the same basis. Such change in presentation had no impact on the reported profit or net assets for any of the periods presented.

\* As stated in the above, EBITDA margin and net profit margin are ratios before the revenue from the sales of products and related cost of products sold were presented separately.

# **Fare Challenges and Seize Opportunities**



### Challenges

- Rising penetration, limited customer growth
- Intensifying market competition, declining market share
- OTT substitution evident, traditional business regressed
- Impacted by policies including interconnection settlement, mobile communication service resale and extended Mobile Number Portability

### **Opportunities**

- Accelerated smart device proliferation
- 4G induced opportunities
- Data traffic becomes key impetus of revenue growth
- Information consumption brings enormous potential

# **Strengthen Execution of Strategies**



### **Enhance Network Capabilities**

#### Strengthen Four-Network Coordination

- 2G maintained coverage and voice advantages
- 3G carriage capability significantly enhanced
- 4G commenced scale construction and commercialization
- WLAN continued to effectively divert data traffic

#### Continuously optimize structure of traffic carriage

 Substantial data traffic migrated from 2G to 3G and WLAN

#### Continuously strengthen infrastructure network resource

- Total base stations reached 1.4 million
- Added 0.86 million km of fiber cables, total reached 6 million km
- Corporate IP-VPN lines reached 1.34 million
- On-net Internet traffic uplifted to 91%

### Strengthen Marketing Capabilities

- Achievements in management of existing business, data traffic and corporate customers
  - Mid-to-high end customer base remained stable
  - Handset DOU doubled
  - Revenue of corporate telecommunications and information services up 31%
- Enhanced marketing capabilities of device channels
  - ♦ Sales capabilities of social channels enhanced
  - All self-owned outlets capable of selling devices
- Kicked off transformation of marketing and service system
  - Optimized design of tariff plans, maintained pricing system
  - Rebranded, launched master commercial brand
  - Promoted "Big Data, micro-segmentation, micro-sales and refined service"

# **Realize Scale Development of Devices**





- Product sales such as devices was RMB 39.4 billion
- Per unit TD device subsidy down 10%
- 2014 planned device sales > 200 million

### **Enriched Products**

- Launched 515 TD-SCDMA handset models
- Inked long-term agreement with Apple Inc. to officially introduce iPhone
- 2 debuts of self-branded devices, sales >560,000 units to-date. 2014 to launch 5 new models



# **TD-LTE Commercialized**





### **Reasonable Investment Planning**



CA	PEX	
(RMB Billion)	225.2 6%	Pursue Four-Network Co-ordination to maintain overall network advantage
184.9 4% 9% 5% 5%	12% 5% 5%	Strengthen infrastructure resource accumulation to enhance full service capabilities
37%	28%	Develop Mobile Internet, Internet of Things and cloud computing to foster new growth drivers
40%	44%	Expedite centralization of support systems
2013 Mobile communications netw Transmission	2014 budget vorks Support systems Buildings & infrastructure	Reasonably control the direction and pace or property construction





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### **Operating Performance for 2013**

### **Strive to Tackle Various Challenges**





### **Declining Customer Market Share**





### **Business Performance**



### **Enhance Quality and Improve Service**

#### Leading voice quality

- Call drop rate: 2G 0.43%; 3G 0.21%
- Successful call connection rate:
   2G 99.12%; 3G 98.53%
- Improved business quality



- Enhanced customer experience
   Launched master commercial brand

#### Enhanced basic services

- Complaint rate lowest in industry for 4 consecutive years
- Expanded e-channel services
- Protected consumer rights
  - Centralized handling of spam SMS & MMS

#### **Entrepreneurship and Innovation**

#### Entrepreneurship

- Centralized data centers, call centers and R&D centers
- Function of North and South Bases took effect
- 5 regional logistics centers commenced operations

#### Innovation and development

- Strived to commercialize VoLTE
- Actively promoted unified communications

#### Enhanced management

- Centralized management
- Professional operations
- Market-oriented mechanisms
- Lean organizational structure
- Standardization of processes

### Maintained Scale Advantage in Customer Base





- Competition intensified, market share slipped
- Strengthened management of existing business, mid-to-high end customer base remained stable
- Strengthened corporate customer management, market competitiveness effectively enhanced

# **Voice Business Declined**





Impacted by Internet substitution, voice services revenue dipped

Simplified tariff structure, implemented self-customization by users, promoted transparent spending, strengthened voice operations

# **Rapid Development of Data Services**





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### **Strengthened Data Traffic Operations**

- Maintained rapid growth through expanding customer base, promoting usage and stabilizing value
- Enhanced penetration of businesses, optimized tariff structure, explored new billing and sales models
- Strengthened network distribution and diversion, optimized traffic carriage structure and strived to lower costs

### **Actively Develop New Businesses**



### **Mobile Internet**

- Leveraged the master brand to promote product enhancement
- Utilized MM, Lingxi, Fetion and "Wireless City" as access
- Actively promoted unified communications
- Corporate: IMS, ICT Family: Internet TV, Home Gateway Individual: Cloud Services

#### **Content-based Business Revenue**



The above content-based business revenue comprises music (excluding Color Ring), reading, video, gaming and animation

### **Internet of Things**

- Innovative development of standardized chipsets and modules
- Launched self-branded devices for Internet of Things
- Integrated in personal life and across industries
- Realized low-cost scale development



#### **Core Capabilities of Key Strategic Areas**



# Steady Progress of Four-Network Co-ordination





# **Evident Results in Professional Operations**



### Devices

- Strong and prosperous TD-SCDMA device supply chain
- TD-LTE devices compliant with international standards, scalable and low-cost
- Self-branded devices gained market recognition
- Sold 150 million TD-SCDMA handsets across the Company

### **International Business**

- Substantially enhanced international network capabilities
- Realized RMB1/2/3 international roaming zone voice tariffs
- Promoted RMB3/6/9 international roaming data packages
- Leapfrogged customer perception

### **Corporate Customers**

- Published whitepaper on products for corporate customers
- Improved product R&D and systems integration capabilities
- IDC, IP-VPN lines developed rapidly
- Revenue from corporate telecommunications and information services up 31%

### **Other Professional Operation Sectors**



### Remarkable Achievement in Energy Conservation & Emissions Reduction





# Realized a 23% decrease in power consumption per unit of business in 2013

- Promoted energy saving technology for communications equipment
- Suilt multi-climate energy-saving base stations
- Promoted application of green energy

- Promoted tiered energy conservation standards of equipment
- Promoted green packaging
- Introduced energy conservation technologies and standards for 4G



# Realize Sustainable and Healthy Development



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### **Financial Results for 2013**

# **Stable Revenue Growth**







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# **Industry-leading Profitability**





**EBITDA** 





Note: In 2013, before the Group presents the revenue from sales of products and related cost of products sold separately, net profit margin and EBITDA margin were 20.6% and 40.7% respectively.

# Healthy Cash Flow Maintained Continuously (分 中国移动 China Mobile

### Healthy and Efficient Capital Management

- Continued healthy cash flow generating capability
- Secure fund management
- Centralized fund allocation
- Highly centralized corporate financing
- Prudent investment strategies



- Support the continuously favorable business growth
- Provided a solid foundation for the sustainable healthy development of the Company

Created value for shareholders

## Further Optimize the Structure of Revenue 🎸



2013			2013	2012	2011
<b>60.2% 4.8%</b>	SMS & MMS Revenue	7.0%	7.9%	8.8%	
	Wireless Data Traffic Revenue	18.3%	12.2%	8.4%	
	Applications and Information Services Revenue	9.7%	9.6%	9.2%	
Voice services revenue	Data services revenue	Data Services Revenue	35.0%	29.7%	26.4%
Other operating revenue		Note: The above data are exp services revenue	ressed as a percen	tage of telecomr	nunications

### Telecommunications Services Revenue (RMB Million)



# **Increasing Pressure on Operating Expenses**





Note: The above data are expressed as a percentage of operating revenue

# **Continuously Strengthen Control of Operating Expenses**



#### Resources Investment Demands

- Explosive growth of mobile data traffic
- Maintenance of high-quality network capabilities
- Existing customers maintenance, service level improvement
- Increase in demand for developing corporate information services

#### **Cost Control Difficulties**

- Increased investment demand of 4G network, transmission and others continuously growing asset scale
- Large proportion of fixed cost including asset, personnel, limited room for operating expenses control
- Resource price growth driven by increasing CPI, continuous increase in utilities, operating lease charges and others

Forward-looking planning Effective resource allocation Rational investment Refined management

Resources Deployment Principle

### Optimal Utility of Limited Resources

#### Cost Control Measures

- Centralized management for procurement, network operation and maintenance, customer services
- Implement product costing
- Strengthen benchmarked costmanagement
- Enhance benefit assessment of resources usage
- Greatly compress administrative expense

#### **Cost Control Achievement**

- The growth of operating expenses was under considerable control
- Marketing cost for device down 50% yoy per net additional TD customer
- Average subsidy per TD terminal down 10% yoy
- Administrative expense down 15% yoy

# **Healthy and Solid Capital Structure**



	2013.12.31 (RMB Million)	2012.12.31 (RMB Million)
Short Term Debt	1,428	1,227
Long Term Debt	4,989	28,619
Total Debt	6,417	29,846
Shareholders' Equity	788,773	723,447
Total Book Capitalization	795,190	753,293
Total Debt / Total Book Capitalization	0.8%	4.0%
Cash & Bank Deposits	426,724	408,321
Net Cash*	420,307	378,475

Note: Net cash represents cash & bank deposits minus total debt

	Credit Rating
Moody's	Aa3 / Outlook Stable
S&P	AA- / Outlook Stable



# **Thank You**

### Presentation of Sales of Products and Related Costs – Appendix I







Note: Prior to 2013, the sales of products were incidental to the Group's telecommunications services. In 2013, the Group's sales of products have become more than incidental as a result of business development and accordingly, the Group presents the revenue from sales of products and related cost of products sold separately and the comparative figures have been presented on the same basis. Such change in presentation had no impact on reported profit or net assets for any of the periods presented.

Extracts from Audited Consolidated Statement of Comprehensive Income for the Year Ended 31 December 2013 – Appendix II

	2013 (RMB Million)	2012 (RMB Million)	2011 (RMB Million)
Operating Revenue	630,177	581,835	537,806
Telecommunications Services Revenue	590,811	560,413	527,999
Voice services	355,686	368,025	364,189
Data Services	206,886	166,348	139,330
Others	28,239	26,040	24,480
Revenue from Sales of Products and Others	39,366	21,422	9,807
Operating Expenses	494,528	429,105	383,948
Leased Lines	18,727	9,909	5,188
Interconnection	25,998	25,140	23,533
Depreciation	104,699	100,848	97,113
Personnel	34,376	31,256	28,672
Selling Expenses	91,834	80,232	78,636
Costs of Products Sold	61,363	41,448	23,120
Other Operating Expenses	157,531	140,272	127,686

	2013 (RMB Million)	2012 (RMB Million)	2011 (RMB Million)
Profit from Operations	135,649	152,730	153,858
Non-operating Net Income	910	615	571
Interest Income	15,289	12,661	8,413
Finance Costs	(331)	(390)	(565)
Share of Profit of Associates	7,062	5,685	4,306
Share of Loss of a Joint Venture	-	(1)	(1)
Taxation	(36,776)	(41,919)	(40,603)
Profit for the Year	121,803	129,381	125,979
Attributable to:			
Equity Shareholders of the Company	121,692	129,274	125,870
Non-controlling Interests	111	107	109
Profit for the Year	121,803	129,381	125,979

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### Extracts from Audited Consolidated Balance Sheet as at 31 December 2013 – Appendix III



	2013.12.31 (RMB Million)	2012.12.31 (RMB Million)
Current Assets	467,189	446,593
Non-current Assets	700,203	605,516
Total Assets	1,167,392	1,052,109
Current Liabilities	(370,913)	(297,796)
Non-current Liabilities	(5,755)	(29,004)
Total Liabilities	(376,668)	(326,800)
Net Assets	790,724	725,309



	2013	2012
Total Customers (Million)	767.21	710.30
MOU (Minutes/User/Month)	486	512
ARPU (RMB/User/Month)	67	68
Average Voice Services Revenue per Minute (RMB)	0.082	0.088
Total Voice Usage (Billion Minutes)	4,316.0	4,192.3
Wireless Data Traffic (Billion MB)	2,011.8	1,039.2
of which: Mobile Data Traffic (Billion MB)	526.8	289.8
SMS Usage (Billion Message)	734.1	744.5
Average Monthly Churn Rate	3.15%	3.25%
Average Handset Data Traffic per Month (MB/User/Month)	72	36
TD-SCDMA Handsets Sold (Million)	150	50

### **Forward-looking Statement**



Certain Statements contained in this document may be viewed as "forward-looking statement" within the meaning of Section 27A of the U.S. Securities Act of 1993, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of China Mobile Limited (the "Company") to be materially different from any future performance, financial conditions and results of operations implied by such forward-looking statements. Further information regarding these risks, uncertainties and other factors is included in the Company's most recent Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission (the "SEC") and the Company's other filings with the SEC.